

Justice reinvestment: building communities not prisons

Friday, 29 November 2019, 11.30am to 2.00pm KPMG, 235 St Georges Terrace, Perth



EVENT HOST







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agenda

11.30am	Registrations & networking lunch
12.30pm	Welcome Paula Rogers State Director, CEDA
12.35pm	Welcome to Country Ben Cuimara Taylor AM
12.45pm	Presentation The Hon. Justice Robert Mazza Judge of the Court of Appeal, Supreme Court of Western Australia
1.05pm	Moderated discussion and questions with Ray Slayford , WA Lead Partner – Public Sector, KPMG
	The Hon. Peter Quinlan, Chief Justice of Western Australia Zoe Henham, Chair, Women's Legal Service Western Australia Devon Cuimara, Founder & Chief Executive Officer, Aboriginal Males Healing Centre Lana Sandas, Director – Alternative Justice, Serco
1.55pm	Vote of thanks Paula Rogers State Director, CEDA

TANK

2.00pm Event close



host

Event host KPMG

KPMG is a global network of professional firms providing a full range of services to organisations across a wide range of industries, government, and not-for-profit sectors.

Their service areas are Audit, Assurance & Risk Consulting; Deals, Tax & Legal; Management Consulting; and Innovation & Digital Solutions. In addition, KPMG Enterprise tailors its services to meet the unique needs of mid-sized, fast growing and family owned businesses.

KPMG operate in 153 countries and have more than 200,000 people working in member firms around the world. In Australia, KPMG has a long tradition of professionalism and integrity, combined with a dynamic approach to advising clients in a digital-driven world. They have approximately 6,700 people, including over 400 partners, with offices around the country.

Their deep expertise has seen them work with renowned companies to help them solve complex challenges, steer change, disrupt sectors and grow. Collaboration and innovation are ingrained in their approach, with their people aiming to provide genuine, sustainable value for our clients.

Beyond their clients they contribute in voluntary and honorary capacities to assist the wellbeing of the communities in which we live and operate. They work with community partners to help solve challenges, with a core focus on reconciliation with Indigenous Australia through our Reconciliation Action Plan.

KPMG value inclusion and diversity, fostering a positive and encouraging culture. As a result they attract passionate individuals who share a common purpose of 'Inspiring Confidence and Empowering Change' for their clients and the communities in which they live and work.

Amid times of economic change, technology advancement and industry disruption, KPMG has the depth of expertise, global reach, clarity of insight and strength of purpose to work shoulder to shoulder with their clients – now and into the future.

KPMG have been CEDA members since 2009.

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Event sponsor Serco

Serco has been serving the Government of Western Australia for 20 years, successfully delivering essential public services across the State. In WA, Serco is responsible for the management of Acacia Prison - the largest correctional facility in Australia, with up to 1525 medium-security sentenced men in their care. Serco also managed Wandoo Reintegration Facility from 2012 - 2018. During this time, Wandoo was a unique minimum-security centre for 18 to 28-year-old male offenders to help them reintegrate into society on release.

While Serco's approach within prisons is sincerely focused on rehabilitation and good outcomes, the organisation has unashamedly initiated a dialogue about the need to develop and implement community-based alternatives to custody. This year, to realise the benefits that specialised and integrated community support can achieve, Serco launched an Alternative Justice practice, together with a purpose-built Community Partner Network. Serco formally co-developed two Alternative Justice models with partnered community organisations, government, communities and people with lived experience. Both programs are committed to proactively diverting people from prison as early as possible. Home Strait is a therapeutic residential alternative to custodial remand, and Momentum is an early intervention program targeting Aboriginal people who are lacking basic life essentials, including identity documents, a driver's licence and employment opportunities.

Across both developing programs, six community organisations seek to work with Serco to support and empower people in their communities and with their families, driven by a collective commitment to avoid imprisonment where possible.

In a 2015 independent review, the Western Australian Office of the Inspector for Custodial Services highlighted several areas where Serco's performance at Wandoo was "best practice in Western Australia". This was followed by an external evaluation that showed Serco achieved a reoffending rate around half the national average in Australia. Serco is now sure that, for certain groups, by working in the community and with the community, such a great result can be achieved before prison ever occurs at all.

Serco have been CEDA members since 2013.

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keynote speaker

The Hon. Justice Robert Mazza Judge of the Court of Appeal, Supreme Court of Western Australia

Justice Robert Mazza is a Judge of the Court of Appeal of the Supreme Court of Western Australia and former judge of the District Court of Western Australia. Before his appointment as a Judge he founded his own law firm, which included an extensive practice in criminal law.

He is a graduate of the University of Western Australia. Robert has had a long and abiding concern for the appropriate manner in which to deliver justice and the importance of Justice Reinvestment.



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panelist

Devon Cuimara Founder & Chief Executive Officer, Aboriginal Males Healing Centre

Twitter: @DevonCuimara

Devon Cuimara is the Founder & CEO of the Aboriginal Males Healing Centre Strong Spirit Strong Families Strong Culture Incorporated (AMHC). It is a lifetime healing and wellbeing pathway and commitment to all women, to develop a healing and wellbeing program to assist in arresting the trajectory of family violence. The AMHC was incorporated on the 7th July 2015. One aim is providing a practical approach to healing and not incarceration of Aboriginal men who use Intimate Partner Violence (IPV):

The purpose of AMHC is to provide mandatory residential healing and wellbeing spaces for Aboriginal and Torres Strait Islander men who use intimate partner violence (IPV). Accountability for men who use force needs to be grounded in innovative service systems and efforts to work towards the safety, well-being, and respect of the human rights of women and children.

AMHC is applying the principles as that, of the women's shelter concept, with one significant difference. They are providing a mandatory healing and wellbeing shelter for the perpetrator, thus removing the offender from the family home. Therefore, police in attendance will have a new and safe alternative.



panelist

Zoe Henham Chair, Women's Legal Service Western Australia

After graduating from Melbourne University with a Bachelor of Commerce, Zoe began her career in Melbourne in 1995 as a chartered accountant with global professional service firm Arthur Andersen, before moving into Human Resources when she relocated to London in 1998 and worked at premier fund management, investment banking and capital markets firms.

In 2004, Zoe relocated to Hong Kong where she worked in the leadership capacity of Global Head of Human Resources in the investment banking and financial services sector for 12 years. While in Hong Kong she was actively involved with The Women's Foundation (TWF), a not-for-profit organisation focused on improving the lives of women and girls in Hong Kong. As a member of TWF's Board of Governors, Zoe also held the following positions: Chair of the Human Resources Advisory Council, Member of the T.E.E.N Programme Steering Committee and Mentor for the Mentoring Programme for Women Leaders. She relocated to Perth in late 2017 before being appointed Board Chair to the Women's Legal Service WA in July 2018. Zoe is incredibly passionate about diversity, inclusion, equality, justice and empowerment, especially as it relates to women and girls.

Her knowledge in the not for profit sector is significant and is founded on her experiences with corporate social responsibility, employee volunteering and engagement programmes, numerous grass roots initiatives across Asia, her strong sense of community and a desire to 'pay it forward'. Zoe has a collaborative and global best practice approach, formed from her experiences gained while living abroad, from her significant contribution made in corporate life and through her direct involvement in numerous not for profit programmes. Zoe applies a pragmatic, innovative and solutions orientated mind-set to all that she does, with particular strengths around strategy, governance, risk management and sustainability in the pursuit of building resilient communities and ensuring justice for women in WA.



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panelist

Lana Sandas Director – Alternative Justice, Serco

Twitter: @SercoGroup

Lana is the Director of Alternative Justice at Serco Asia Pacific. In addition to contributing to the Rehabilitation and Reintegration programs in custodialbased contracts, Lana leads an evolving practice dedicated to developing and implementing community-based alternatives to custody.

Serco manage four prisons in the Asia Pacific region – Acacia Prison WA, Southern Queensland Correctional Centre, Auckland South Correctional Facility, Adelaide Remand Centre and is in the process of transitioning Clarence Correctional Centre in Northern NSW. Parallel, Serco are now an established stakeholder in the diversionary space, operating on a firm belief that holistic support and supervision can and should also be achieved in the community and by the community.

Lana herself came from the community sector, having been the Chief Executive Officer of a NSW award-winning organisation who supported women and girls affected by the criminal justice system. She was a fixed member of the NSW Corrective Services Women's Advisory Council and an official partner of both the judicial-led Drug Court and MERIT programs.

Lana directs a team who are passionate about affording people another chance and acutely aware of both the causes and consequences of incarceration. They apply this knowledge to develop sustainable and replicable solutions that will make a positive difference to offender's lives and subsequently reduce reoffending. Their two current projects, both being formally co-developed with Government, include Momentum – a culturally-competent and community-based program that will provide Aboriginal Australians with identification, a driver licence and sustainable employment, and Home Strait – a residential and therapeutic alternative to custodial remand.

All programs designed and delivered by Serco's Alternative Justice team is in full and sincere collaboration with the community sector – through an evidence-based recognition that it is cross-sector partnerships, inclusive of families and local communities, that continues to achieve real and sustainable outcomes.



panelist

The Hon. Peter Quinlan Chief Justice of Western Australia

Peter Damien Quinlan was appointed to the Supreme Court of Western Australia on 13 August 2018. He was appointed as a Judge of the Court, a Judge of the Court of Appeal and as the Chief Justice of Western Australia.

He was born in Perth on 16 June 1970 and attended John XXIII College. He graduated with a Bachelor of Commerce in 1992 and a Bachelor of Laws (First Class Honours) in 1995 from the University of Western Australia.

Chief Justice Quinlan was Professional Assistant to K H Parker AO QC, Solicitor General for Western Australia, from 1993 – 1994, and Judge's Associate to the Hon Justice Parker, Supreme Court of Western Australia in 1995.

From 1996 – 2001, he was a Legal Officer (and ultimately Assistant Crown Counsel) at the WA Crown Solicitor's Office before joining the Independent Bar in 2001. He was appointed Senior Counsel in 2010.

The Chief Justice was appointed Solicitor General for Western Australia on 1 July 2016 and served in this role until his appointment to the Bench. He served as President, WA Bar Association from 2012 - 2015, Board of Governors at the University of Notre Dame from 2008 and Director of the Law Council of Australia from 2012 - 2014.



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chair

Wendy Yarnold Chief Executive Officer, Real Futures

Wendy has spent more than 30 years developing successful programs for Aboriginal communities. Wendy holds a Dip Business and her professional experience includes the inception and management of Aboriginal programs and businesses such as Real Futures, Pathways to the Pilbara and Real Honey. Wendy supports Aboriginal advancement, including Strategic Training and Employment Programs, Aboriginal Leadership and Management Consultancy, Executive for Building Australia's Future Workforce and Deputy Director of Booroongen Djugun College.

Wendy is an experienced Cultural Competency Trainer and presenter, who prepared a Close the Gap Report for the Federal Government to highlight issues in priority areas to determine community implementation planning at a grass roots level. Wendy also contributed to Andrew Forrest's reform Package in an effort to provide more realistic economic opportunities for Aboriginal workers, their employers and fledgling business.



facilitator

Ray Slayford WA Lead Partner – Public Sector, KPMG

Twitter: @kpmgaustralia

As a member of KPMG's national Government practice, Ray is the Lead Partner for the Western Australia Government Sector covering all Agencies, Departments and Entities. In his role, Ray works closely with KPMG's Audit, Tax and Advisory Partners in order to provide a broad range of services to our public sector clients and to foster the effective collaboration and delivery of target outcomes for the benefit of both the State and the Citizens of Western Australia.

Ray has over 30 years' experience gained across both the commercial and government sectors with key experience gained in Financial Services, Oil and Gas, Aviation, Telecommunications, Utilities and also State and Federal Government departments. In addition to management consulting, Ray has also held senior shared services, procurement and financial management roles at Lehman Brothers Asia, Commonwealth Bank of Australia, Coca-Cola & Schweppes, IBM and Aggregate Industries in the UK.

Educated in the UK, Ray has a BA Honours degree in Accounting and Economics from the University of Kent in Canterbury and is a member of the Chartered Institute of Management Accountants (UK) and also the Institute of Chartered Accountants (Australia).



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Ben Cuimara Taylor AM

Benedict "Ben" Taylor AM, also known as Cuimara (born 15 October 1938). Pop Ben has an intimate, personal knowledge of the Swan Valley, as did his father before him. Pop grew up in Walebing, near New Norcia. His mother, Queenie Harris born in 1906 in Norseman, Western Australia and his father Rosendo "Andy" (from Yued country) was born in 1903 in New Norcia, Western Australia.

welcome to country

His parents met while at the Moore River Native Settlement and ran away together. According to Ben, they got married at the Catholic Church in New Norcia on 9 March 1926. Pop Ben is a respected Nyungar Elder and has been socially engaged with many areas of activism and has dedicated his life to fighting for the rights of Aboriginal people nationally.

Pop Ben is a Member of the Order of Australia, 2013 for significant service to the Indigenous community of Western Australia through contributions to a range of social justice and humanitarian rights issues.



attendees

Sophie Ahern Senior Consultant EY

Nicola Ashford Board member Women's Legal Services WA

Chris Bown Thrive Training Pty Ltd

Jacqueline Burger Director, Deals, Tax & Legal KPMG

Kirrily Clarke Community Based Health and First Aid (CBGFA) Project Officer Australian Red Cross Society

Ben Cuimara Taylor AM Noongar Elder

Neil Dickson Director Donald Cant Watts Corke

Tim Edwards Operations Manager, Justice Wirrpanda Foundation

Sen Sgt Peter Feast Senior Sergeant Western Australia Police Force

Louise Giolitto Chief Executive Officer WA Council of Social Service Kate Alderton Director Aboriginal Policy & Coordination Unit WA Department of the Premier and Cabinet

Geoff Barker Principal PM+D Architects

Pip Brennan Executive Director Health Consumers Council

Sandra Carson Prison Chaplain Catholic Archdiocese of Perth

Catherine Colvin WA Department of the Premier and Cabinet

Tracey Curtis Copland Leadership Program Coordinator CEDA

Senator Patrick Dodson Senator for Western Australia Parliament of Australia

Don Emanuel-Smith Acting Superintendent, Community Engagement Division WA Police Force

Paul Fiocco Senior Consultant, PwC's Indigenous Consulting PwC Australia

Christopher Goth Bid Writer Serco Dr Jane Anderson Director Just Respect Pty Ltd

Lisa Bayakly Partner, Audit, Assurance & Risk KPMG

Alyson Brett Inspector Western Australia Police Force

Alysia Cesario Assistant Director Reducing Reoffending, Acacia Prison Serco

Simon Creek Managing Director HHG Legal Group

Jenna Cuthbertson People & Workplace Relations Manager Programmed Group

Des Doherty Senior Security Consultant Security Consulting Group

Jessica Evans Special Advisor WA Department of the Premier and Cabinet

William Galloway Contract Director Broadspectrum

Terry Grose CEDA Individual Trustee Megan Anwyl CEDA Individual Trustee

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Vanessa Bird Account Director Modis

Karen Brown National Director Cannings Purple

Donna Charlesworth Special Counsel Clayton Utz

Devon Cuimara Founder & CEO Aboriginal Males Healing Centre Strong Spirit Strong Families Strong Culture Inc

Charlotte Diaz Senior Advisor Community Engagement Rio Tinto

Malcolm Edwards Shire President Shire of Halls Creek

Rosalyn Fares Event Coordinator CEDA

Kate George Director PwC Australia

Vanessa-Marie Gwerder Acting Practice Lead UnitingCare West

Laith Habib Account Director Modis

Mitchell Hardy WA Department of Local Government, Sport and Cultural Industries

Lucy Henry Executive Director Outcare

Abbie Kajee Project Manager Spotless

Janine Kingston A/Director, Social Policy Unit WA Department of the Premier and Cabinet

Tania Loosley-Smith Director WA Department of Communities

Belinda Mazza Program Manager Empowering-Communities AU Ltd

Lorraine McGann Account Director, State Government Australia Post

Monica Montalvo Project Manager WA Department of Communities

Niamh O'Connor Director, Western Australia Donald Cant Watts Corke Martin Haime Acting Comander Western Australia Police Service

Bridget Harvey Manager Complex Needs Outcare Incorporated

Paul House Manager Western Australia Police Force

Pamela Kaye Senior Trust Manager -Native Title Perpetual

Patricia Lagan Acting Inspector - Inservice Training Unit Western Australia Police Service

Sheree Lowe Senior Manager PwC Australia

The Hon. Robert Mazza Judge of the Court of Appeal Supreme Court of Western Australia

Glen Mesch State Manager- WA/SA Perpetual

Daniel Morrison Chief Executive Officer Wungening Aboriginal Corporation

Gabriel Oliveira Photographer Business News Western Australia Mark Hainsworth Director Cox Architecture

Kim Hawthorne Associate Director, Management Consulting KPMG

Maryann Howley Principal Policy Officer WA Department of Communities

Kylie Kerin Project Manager WA Department of Communities

James Leiper Associate - Structural Pritchard Francis

Sarah Mallender Head of Operations Broadspectrum

Claire McCullagh Senior Consultant Nous Group

Insp Shaun Miller Inspector Western Australia Police Force

Jordan Murray Journalist Business News Western Australia

Juanita Painter Officer In Charge Police Recruiting Branch Western Australia Police Service Geoff Harben Client Director, Clients & Markets KPMG

Zoe Henham Chair Women's Legal Services WA

Alan Jennings Executive Officer/Chaplaincy Coordinator Council of Churches of WA Inc

Glenda Kickett Manager, Aboriginal and Torres Strait Islander Partnerships and Engagement Australian Childhood Foundation

Adam Levine Partner K&L Gates

Tim Marney Principal Nous Group

Sue McDonald Marketing and Communications Director Serco

Duncan Monro Principal RSM

Sharon Ninyette Manager Indigenous Programs Crown Perth

Lawrence Panaia Commander Western Australia Police Service





Chris Parry Youth Connect Project WA Department of Local Government, Sport and Cultural Industries

John Poulsen Principal People, Passion & Performance

Hugh Reilly General Manager -Employment Wirrpanda Foundation

Sen Sgt Laura Russ Senior Sergeant Western Australia Police Force

Kylie Smith Recruitment Consultant Hays

Kevin Stanley Community Network Coordinator Serco

Sophie Sunderland Principal Reform Officer WA Department of the Premier and Cabinet

Mechelle Turvey Young Adult Support Worker, Acacia Prison Serco

Julie Whitlock Associate Director Murdoch University Taliah Payne Native title Trust Associate Perpetual Trustee Company Limited

The Hon. Peter Quinlan Chief Justice WA Supreme Court

Elizabeth Reynolds National Account Manager Workskil Australia

Lana Sandas Director Alternative Justice Serco

Dawn Smith Adult Throughcare Manager Outcare Incorporated

Kwai Steinohrt Associate Director CEDA

Carina Tan-Van Baren Associate Director Cannings Purple

Katie Valentine Partner, Management Consulting KPMG

Ben Wood Membership and Marketing Services Advisor CEDA Michelle Pitts-Hill Executive Manager Western Australia Police Force

Doyen Radcliffe Regional Manager, Western Regions Indigenous Community Volunteers

Shane Rishani Project Manager Capella Capital

Bill Scanlan Associate Director EY

Jennifer Snell Principle Practice Lead Service Quality Governance UnitingCare West

Sophie Stewart Social Reinvestment WA -Coordinator WA Council of Social Service

James Tomkins Research Associate Serco

Craig Ward Assistant Commissioner Western Australian Police Force

Wendy Yarnold Chief Executive Officer Real Futures Darelle Pola Board member Women's Legal Services WA

Insp Geoff Regan Inspector Western Australia Police Force

Paula Rogers State Director CEDA

Ray Slayford WA Lead Partner - Public Sector KPMG

Michael Spight Director TAG Architects

Dr Julia Summers Associate Principal, Civil Structures Arup

Assoc Prof Hilde Tubex Associate Professor The University of Western Australia

Aine Whelan General Manager -Programmes The Law Society of Western Australia

Marina Zafiris Senior Manager Community Care Services Australian Red Cross Society





CEDA Copland Leadership Program 2020

The Copland Leadership Program is CEDA's professional development program for emerging leaders from corporate, government, academic and community sectors since 2011 in Western Australia.

The Program was designed with today's fast-paced, dynamic business environment in mind. It challenges conventional leadership thinking and teaches participants to act decisively in complex situations. In 2020, the program will consist of seven full-day modules from May to November.

Participants are provided with access to some of Australia's top business leaders, who will share their insights and industry experience in highly interactive and informative group sessions.

Testimonials

"This was the best thing I have done professionally.....ever! A brilliant program!"

Rhonda (Ronnie) Alexander, WA Police

"Inspires me to change for the better. Speakers were fabulous and so inspirational. Made me network again and meet great people. Has provided an amazing toolbox of resources that will help me move forward and be a successful leader."

Natalie Skeggs, GESB

"The Copland Leadership Program has reinforced, re-energised my leadership style and challenged my thinking. Thanks to CEDA and the Copland Leadership team for assembling a great program with genuine leaders, leadership skills-set and tools needed to equip emerging leaders with energy, drive and thinking to help them achieve real & sustainable outcomes."

Prashant Singh, Main Roads WA

Program Fee CEDA members Early bird rate: \$6,600 incl.GST per person (Early bird applications received before 1 February 2020) Standard Member rate: \$7,500 incl GST per person Non-members: \$7,950 incl GST per person (applications received before 27 March 2020) 2020 Program dates Friday, 22 May Friday, 19 June Friday, 24 July Friday, 21 August Friday, 25 September Friday, 23 October Friday, 20 November

The 2020 program has been designed to ensure an exclusive and personalised learning experience. For more information, please contact CEDA WA, Tracey Curtis on 08 6104 7103 <u>tracey.curtis@ceda.com.au</u>



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membership

About CEDA membership

CEDA – the Committee for Economic Development of Australia – is a respected independent national not-for-profit organisation with an engaged cross-sector membership. From the Prime Minister to State Premiers, CEOs of the ASX Top 200 and leading academics, CEDA is the platform of choice for leading speakers.

CEDA's cross-sector membership of 770 spans every state and territory and includes Australia's leading businesses, community organisations, government departments and academic institutions. They are members because CEDA delivers informed policy debate, access to thought leaders, high level networking opportunities and unique brand reach through sponsorship and hosting opportunities.

The diversity and depth of our membership is CEDA's key strength. By joining this strong network your organisation is showcased as a thought leader in Australia, committed to driving public policy debate.

Who are CEDA Trustees?

Trustees are senior representatives of CEDA member organisations. Trustees form the core of the CEDA network locally and nationally.

CEDA Trustees play an important role in offering their vision and ideas to advance Australia's economic development. Being a CEDA Trustee offers members an opportunity to network at senior levels and participate in timely and business critical public policy discussions.

Want to join CEDA?

Contact CEDA to talk further about your organisation's membership, your ideas and working with us.

Ben Wood, Membership and Marketing Services Advisor 08 6104 7105 or ben.wood@ceda.com.au





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notes

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CEDA WA: December 2019

WA State of the State 2019

DATE Wednesday 4 December 2019, 12.00pm - 2.00pm

VENUE Grand Ballroom 1 & 2, Crown Perth Convention Centre

SPEAKERS Michelle Andrews, Director General, WA Department of Communities; Anthony Kannis, Project Director, Metronet; Nicole Lockwood, Independent Chair, Westport Taskforce; The Hon Mark McGowan MLA, Minister for Public Sector; Management; State Development; Jobs and Trade; and Federal-State Relations

EVENT OVERVIEW CEDA welcomes Premier of Western Australia, the Hon. Mark McGowan to keynote the 2019 WA State of the State event, together with senior WA Ministers who will detail the Government's plans for leading the State's economy.

Sponsored by CEDA member: Siemens, BP and Curtin University

CEDA contact:

Rosie Fares, Event Coordinator Phone: 08 6104 7104 Email: rosalyn.fares@ceda.com.au



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CEDA is an independent, not-for-profit membership organisation. CEDA identifies policy issues that matter for Australia's future and pursue solutions that deliver better economic, social and environmental outcomes for Australia. CEDA's cross-sector membership of 770 spans every state and territory and includes Australia's leading businesses, community organisations, government departments and academic institutions.

Membership

Organisations join CEDA because CEDA delivers exposure to high level thought leadership, timely briefings on issues of economic importance, access to networking and brand reach through sponsorship and hosting opportunities. In addition to high profile public events, CEDA also delivers regular member only events for employees of member organisations and exclusive Trustee only boardroom briefings for senior executives from member organisations. These provide a unique opportunity for peer-to-peer knowledge exchange and for speakers and attendees to talk candidly on issues.

Research and policy

CEDA's only agenda is to pursue good public policy to progress Australia's economic and social development. Since 1960 CEDA has produced more than 3000 publications, research reports and articles highlighting emerging issues and directions in a diverse range of policy areas. Research in 2019 will focus on Australia's long-term budget position, the effects of temporary migration, a survey of Australian businesses on their approach to economic development, and new approaches to addressing entrenched disadvantage.

For more information on CEDA membership, research and events please contact:

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Ben Wood, Membership Advisor 08 6104 7105 ben.wood@ceda.com.au

Tracey Curtis, Membership & Copland Leadership Program Coordinator 08 6104 7103 tracey.curtis@ceda.com.au Kwai Steinohrt, Associate Director 08 6104 7102 kwai.steinohrt@ceda.com.au

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