



CEDA

A new retailers view on Queensland

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# Outline

- Origin Energy in Queensland
- Developing the Fuel-integrated Generator Retailer
- Observations on deregulation
  - Industry/Competition
  - Customer
  - Entrepreneurial



# Since listing in 2000 Origin has grown into one of the leading energy companies in Australasia...

<b>Exploration and Production</b>	<ul style="list-style-type: none"><li>• Over 2,436 PJc 2P reserves and annual production of 78 PJc</li><li>• Diverse acreage position across Australia and New Zealand</li><li>• A leading Australian CSG producer</li></ul>	<p>One of the largest suppliers of gas to eastern Australian markets</p>
<b>Retail</b>	<ul style="list-style-type: none"><li>• Over 3 million customers, Australia's 2<sup>nd</sup> largest energy retailer</li><li>• National business covering electricity, natural gas, LPG and related products and services</li></ul>	<p>2<sup>nd</sup> largest energy retailer in Australia</p>
<b>Generation</b>	<ul style="list-style-type: none"><li>• Interests in over 874 MW of installed capacity</li><li>• Predominantly gas fired, including co-generation &amp; peaking units</li><li>• Output contracted to 3<sup>rd</sup> parties or Retail division</li></ul>	<p>Owner of peaking and cogeneration plants</p>
<b>Networks</b>	<ul style="list-style-type: none"><li>• Provision of asset management services to 3<sup>rd</sup> parties, managing over 20,000 km of gas networks and 3,500 km of water networks</li><li>• Equity investment in Envestra</li></ul>	<p>Networks service provider</p>
<b>Contact Energy (51.4% interest)</b>	<ul style="list-style-type: none"><li>• Integrated energy model similar to Origin</li><li>• Interests in around 2,200 MW of installed generation capacity and around 594,000 gas and electricity customers</li></ul>	<p>Owner of 51% of New Zealand's largest listed energy company</p>

... with a history of growth through both acquisition and internally developed projects

**Origin's financial objectives and business strategy were established to respond to changes in the energy industry...**

- Financial Objective
  - Steady and predictable cashflows
  - EPS growth of 10-15% pa on average
- Business Strategy
  - Positioned as a fuel integrated generator retailer in the competitive segments of the Australian energy industry
  - Integrated across these segments to:
    - Better manage risk through natural hedges
    - Enhance the range of growth opportunities
  - Pursue other opportunities that leverage skills and knowledge

**... and while these objectives and strategies are continually reviewed, they remain relevant today**

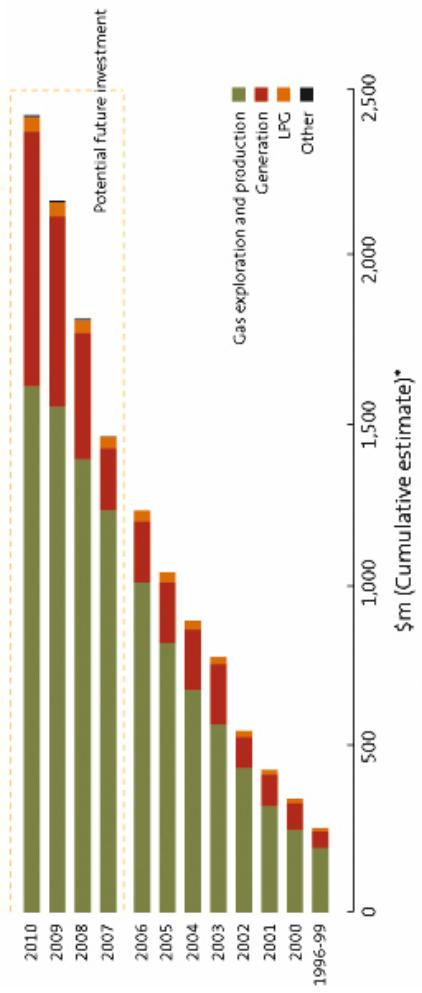
# Origin has a long history in Queensland ...

- Supply of LPG since the 1960's
- 1971 - acquisition of the Brisbane Gas Company (serving Brisbane since 1860's)
- 1983 acquired OCA
- 2007 acquired Sun Retail

THE 1960'S



Origin Energy investment in Queensland



\* Includes some estimated and potential investments. Excludes potential Retail investments.

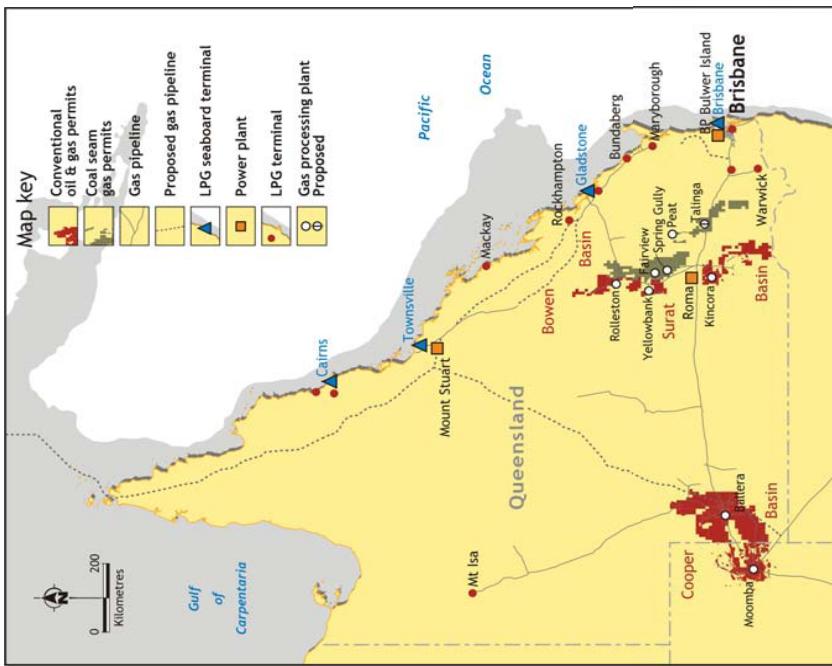
... With a further ~\$2 bn of potential investment opportunities in the next 5 years

**Origin**  
energy

# Origin Energy in Queensland - post Sun Retail acquisition



- ~800 Queenslanders employed
- **Gas & oil exploration/production**
  - Interests in Surat, Bowen and Cooper Basins
  - 560 PJ of gas under long-term contract
  - \$800m invested since 2000
  - Leading CSG producer
  - E&P head office in Brisbane
- **Retail**
  - >1.1m electricity, natural gas & LPG customers
  - Head office for LPG business in Brisbane
- **Generation**
  - Roma & Mt Stuart Power Stations
  - 50% interest in BP Bulwer Island Cogen Plant
  - Generation capacity 394MW
  - Spring Gully 1,000MW power station
  - Braemar power station opportunity
- **Networks under management**
  - 2,600 km



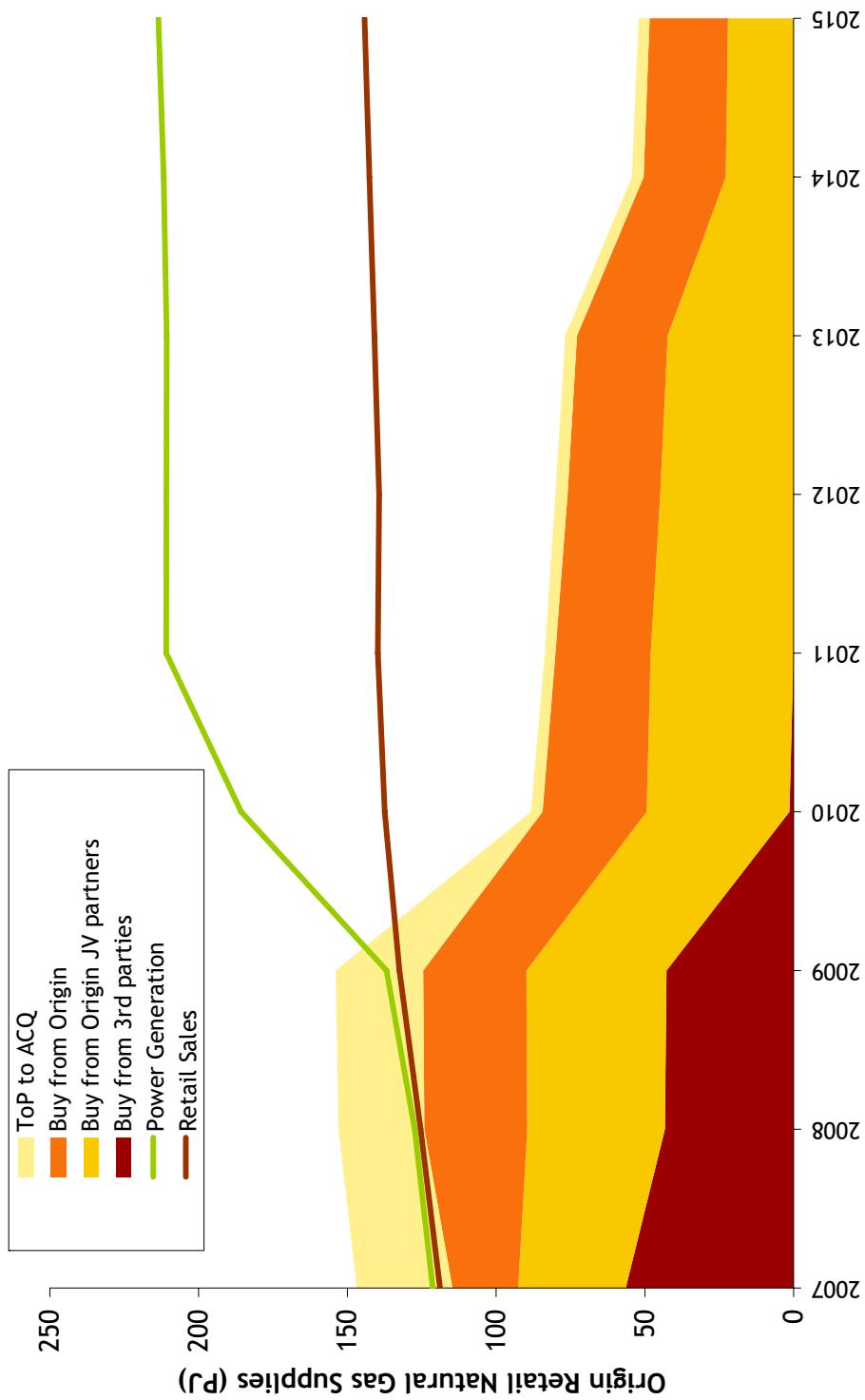
## The acquisition of Sun Retail ...

- Complements Origin's integrated position by...
  - Securing a leading position in consolidating Aust/NZ energy markets
  - Confirming Origins competitive retail, wholesale and production cost position through:
    - scale,
    - diversity and
    - integration

**...and accesses additional growth opportunities whilst deepening the integration across Origin's business**



**Integration creates value - e.g. Origin has managed its gas contracts to create flexibility ...**



**... so that investment options are created for gas development and electricity generation**

## Integration Case Study: Spring Gully Clean Coal here now



Officially opened  
November 2005

\$200m development; on  
time and on budget

Spring Gully/Fairview  
incorporate coal reserves  
of 18bn tonnes  
representing >100 years'  
supply at current QLD  
production rates

This coal contains, on Origin's assessment, 4,000 PJ of CSG  
which is 90% Methane.

**This is enough to supply a 1,000 Mw Gas Power  
station for over 60 years**

# **Base Load, Gas-fired Power Station Development**

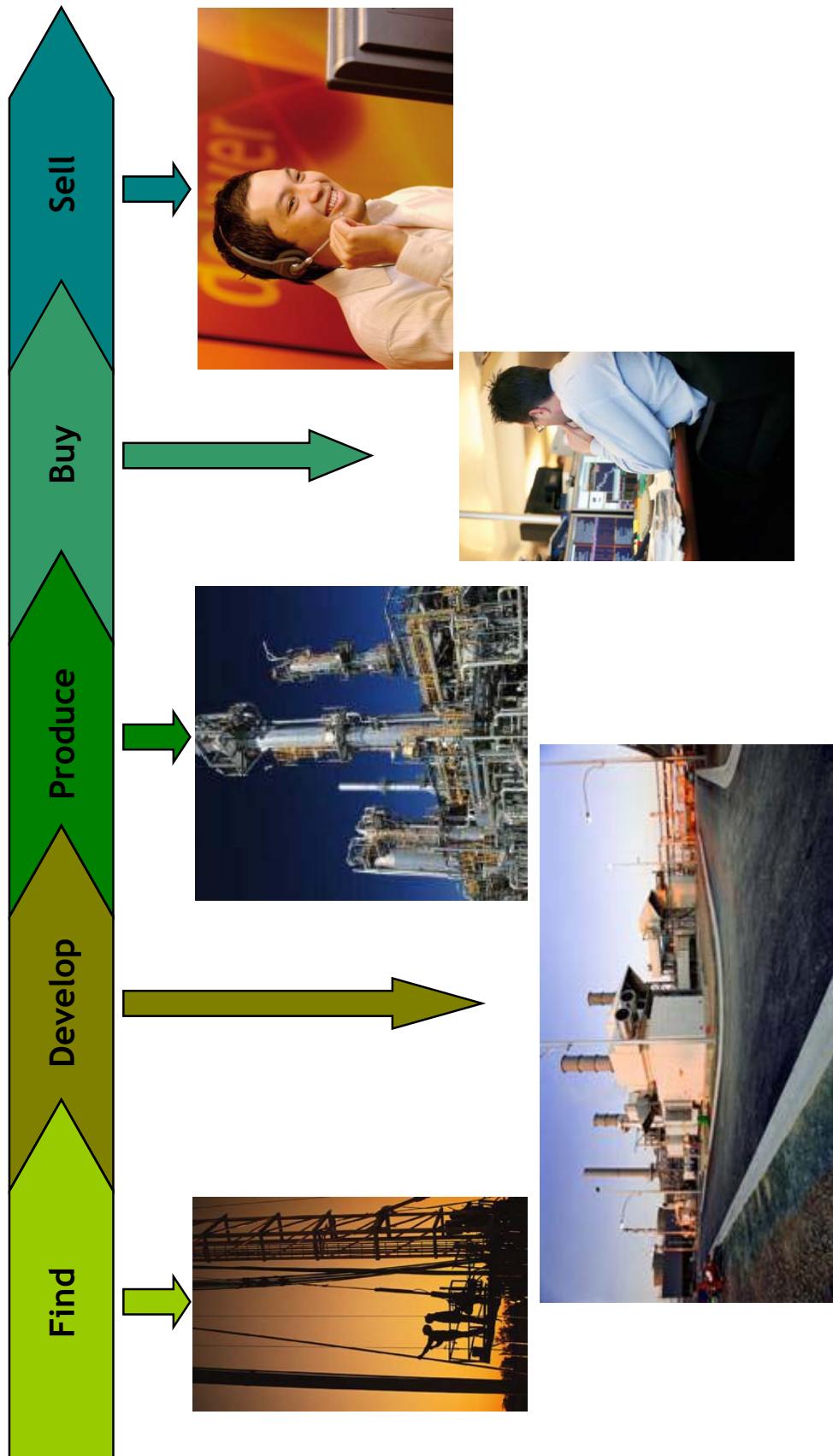
- Approved sites at
  - Spring Gully and
  - Braemar (Darling Downs)
- Air-cooled technology creates nett water production rather than water consumption
- Tenders under evaluation
- Announced accelerating the development (Feb 2007)
- Origin Board Decision expected 1H 2007

**Power station closer  
a step closer**

**Enhancing Qld power security  
with a low CO<sub>2</sub> signature and  
minimising water consumption**



**Origin is positioned as a fuel-integrated generator retailer in the competitive (not regulated) segments of the energy industry...**



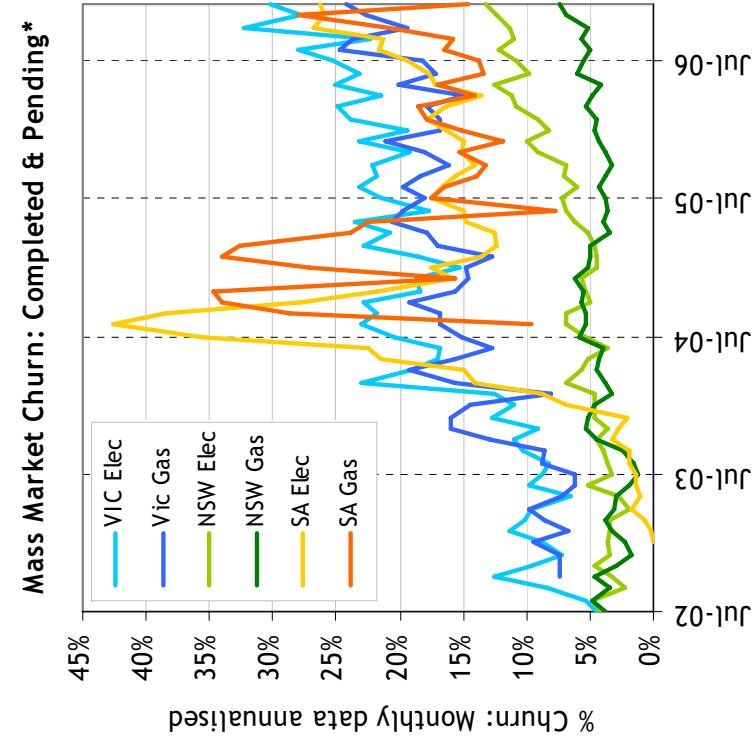
**... and by implementing this strategy effectively better  
manages risk and enhances the range of growth options**

## Deregulation...some observations:

- Strong retail competition has led to productive outcomes for governments and consumers
- Stimulates industry investment
- Allows government funds to be invested in other infrastructure
- Stimulates competition to protect consumers' interests over the long term, as price regulation is progressively reduced
- Underpinned by sound customer hardship legislation and company policies

## Deregulation...some observations:

- Competition has spurred innovation and greater customer choice e.g:
  - Dual-fuel
  - Discounts
  - Loyalty and affinity programs
  - Green Power
  - **Carbon Reduction Scheme**



Interstate experience has been positive with churn levels reflective of robust competition and retail innovation

## Innovation in action...

## Carbon Reduction Scheme - Making a difference NOW!

- Climate change is real and businesses/the community are looking for solutions
- Energy industry must show initiative
- CRS Promotes activities that reduce greenhouse gas emissions
- Values greenhouse gas emission reductions
- Enables the development of a wide range of carbon offset products for various applications
- Ensures for every tonne of carbon offset sold, a tonne of carbon emissions is actually reduced

### • 5 key principles

- Credibility
- Transparency
- Affordability
- Flexibility
- Effectiveness

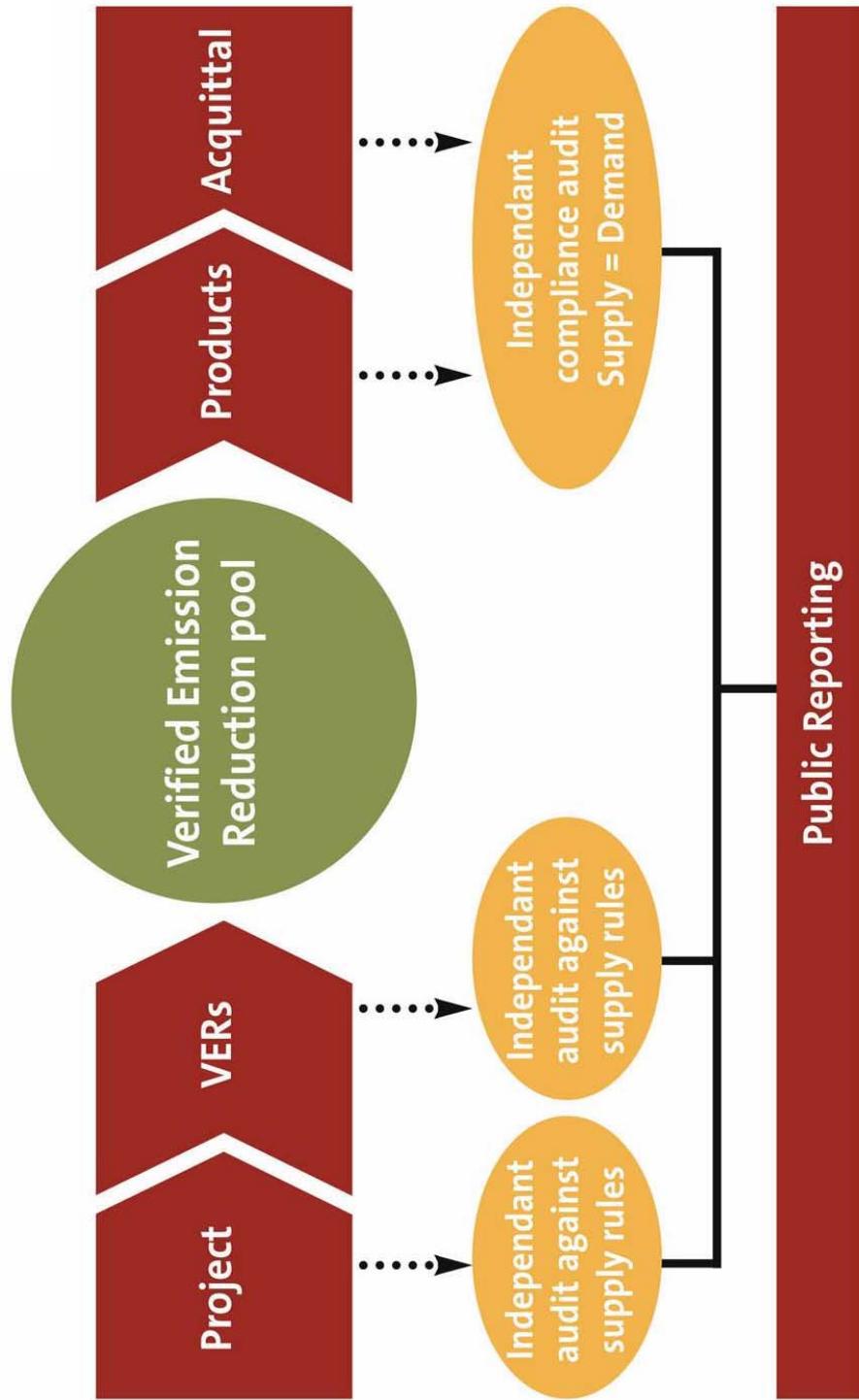
### Foundation partners:



Cost effective, transparent and externally verified  
(St James Ethics Centre, Australian Conservation Foundation, Energetics, Ernst & Young)  
Providing businesses with a mechanism to confidently reduce their carbon footprint



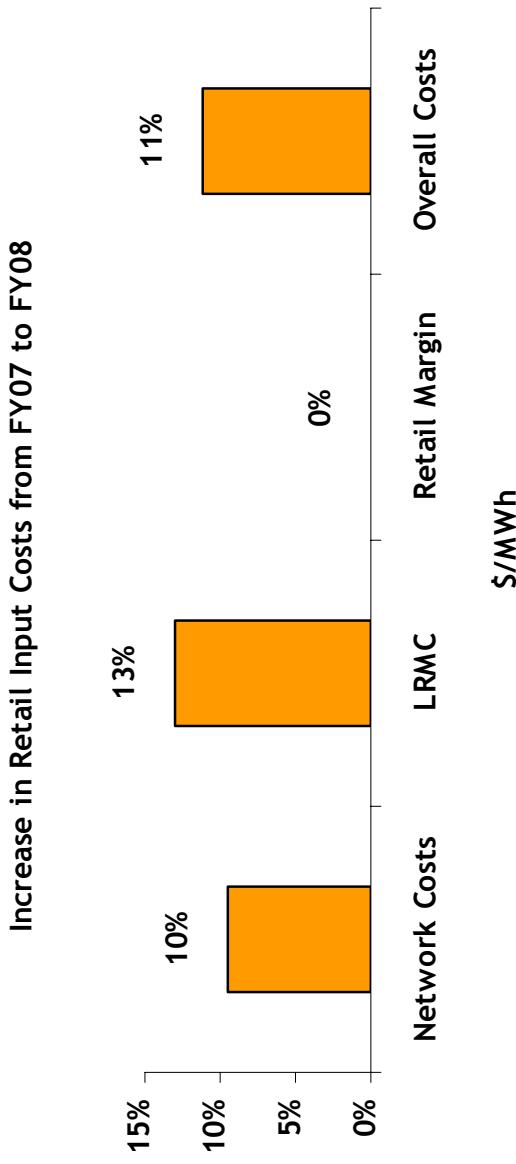
# Carbon Reduction Scheme



# Electricity Retail Tariffs 2007/08

- Methodology requires tariff rates to be adjusted based on input cost movement
- Draft Determination due from the QCA on 8 May
  - final determination due 13 June
- Network Charges increase ~10% in FY08
  - ongoing major capital programs and FRC cost passthroughs.
- Long Run Marginal Cost of Energy is showing large increases (~13%)
  - labour, commodity (steel, water), environmental and construction

# Preliminary Calculation of Tariff Index



**Retail tariff indexation methodology delivers a retail tariff increase in excess of 11% - driven by input cost increases**



# Summary

- **Strategy**
  - Origin is positioned as a fuel-integrated generator retailer in the competitive segments of the energy market
- **Within Queensland**
  - This strategy is logically evolving though:
    - CSG development,
    - the recent Sun Retail acquisition and
    - proposed generation expansion whilst leveraging the existing retail position
- **Deregulation**
  - Experience has demonstrated deregulation provides broad benefits to multiple stakeholders and
  - allowed significant innovation in the energy sector whilst expanding consumer choice and value propositions





Thank you