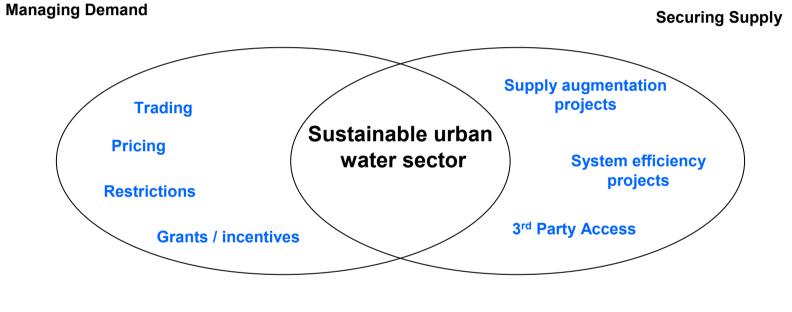


Prospects for Private Sector Participation



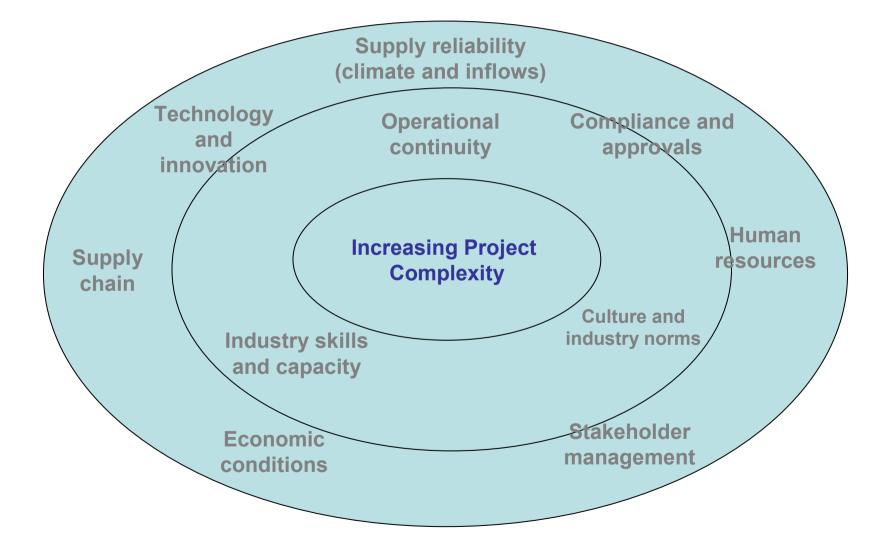


Policy Solutions

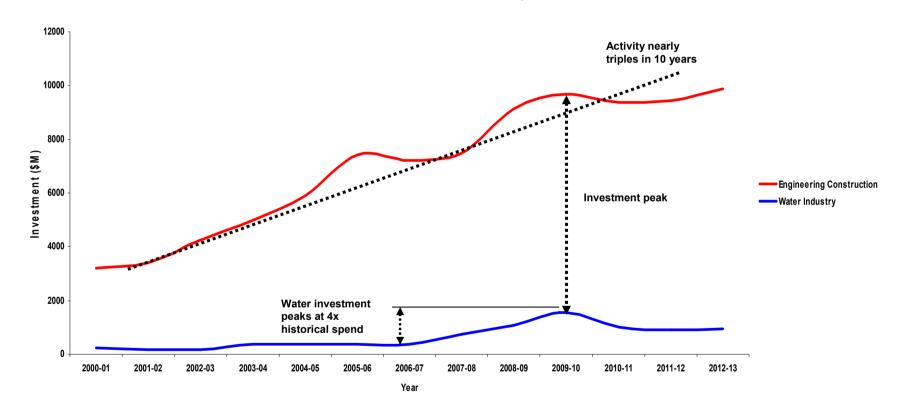
Infrastructure Solutions

	% Outsourced	Short/Medium term	Medium term / Long term
Opex	75%	%†/\$†	 Industry structure Trading 3rd party access Project funding models Competition and contestability
Сарех	98%	\$ ↑ In closer partnership*	

Trends in project delivery



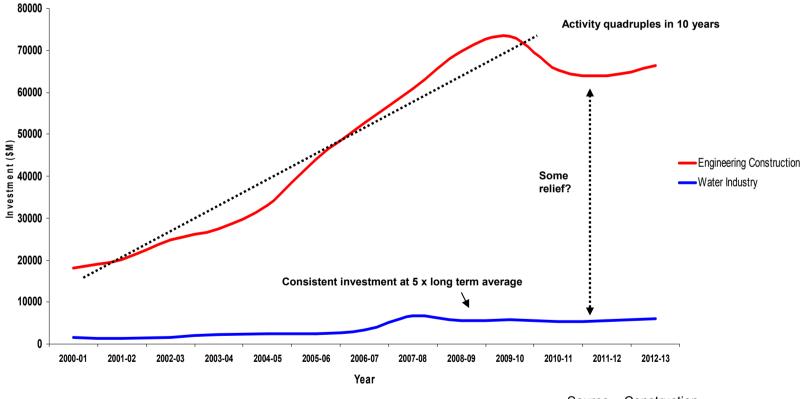
Achieving more with less through partnerships



Victorian Construction Activity

Source – Construction Forecasting Council 2008

Achieving more with less through partnerships



National Construction Activity

Source – Construction Forecasting Council 2008

A Melbourne Water experience

The Challenge:

Deliver a significantly larger capital program of increasing complexity in a difficult market

Our Strategy:

Effective Partnering

4 x Program Alliances 2 x Maintenance Alliances 1 x Major Project Alliance 3 x Partnering via incentive based contracts

Our Enablers:

• An attractive, commercially sustainable and mutually beneficial offing to the market (Commitment to win – win)

• Robust Governance Framework

Organisation wide
 commitment

• Cultural change and development program

• Returns linked to outcomes aligned to Melbourne Water strategic goals