# Key Health Challenges in a Climate of Reform: A Queensland Perspective

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#### Key Issues

#### **Immediate**

- Service Demand and Risk Sharing
- Meeting Demand and Workforce Supply
- Roles and Responsibilities

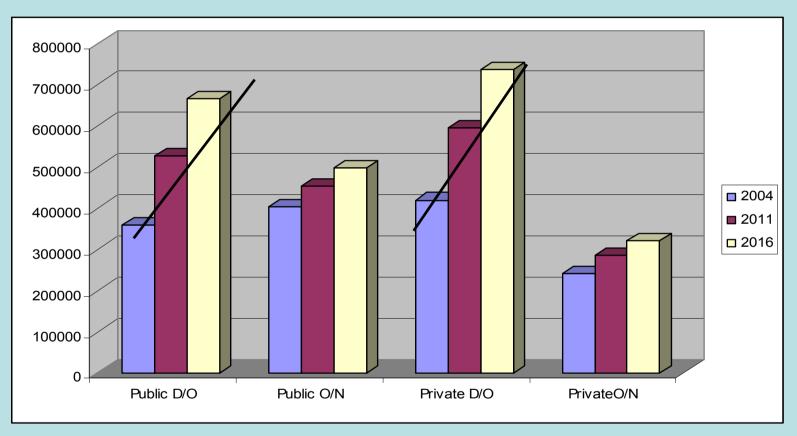
#### Intermediate

- Reducing or Stemming Demand (Prevention)
- Rationalising Public and Private Health Sectors
- Individual Electronic Health Record

#### Growth in Demand in Qld

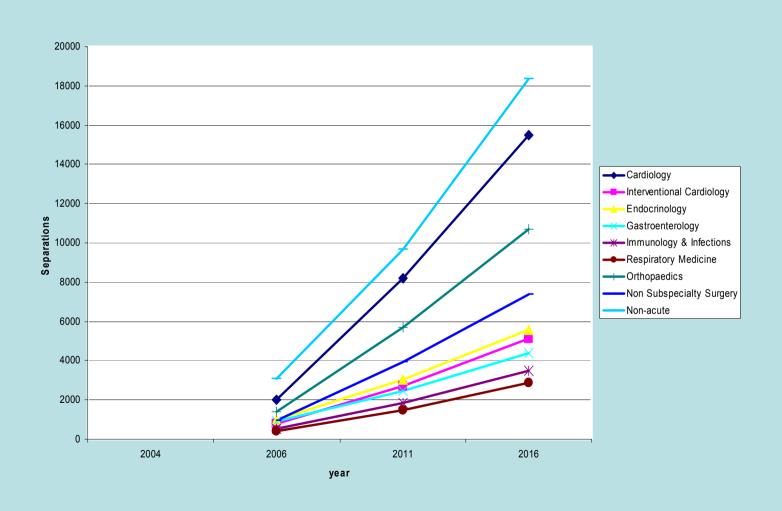
- Ambulance Services >10%
- Emergency Departments 8-12% (primarily Triage Categories 2 and 3)
- Non Ambulance Patient Transport 8%
- Public hospital admissions are projected to increase by 52% and OBD by ~40%
- Day only activity is projected to increase by 84%
- Overnight admissions are projected to increase by 23%

# Projected demand for hospital admission, 2004-1016 (ISQ)



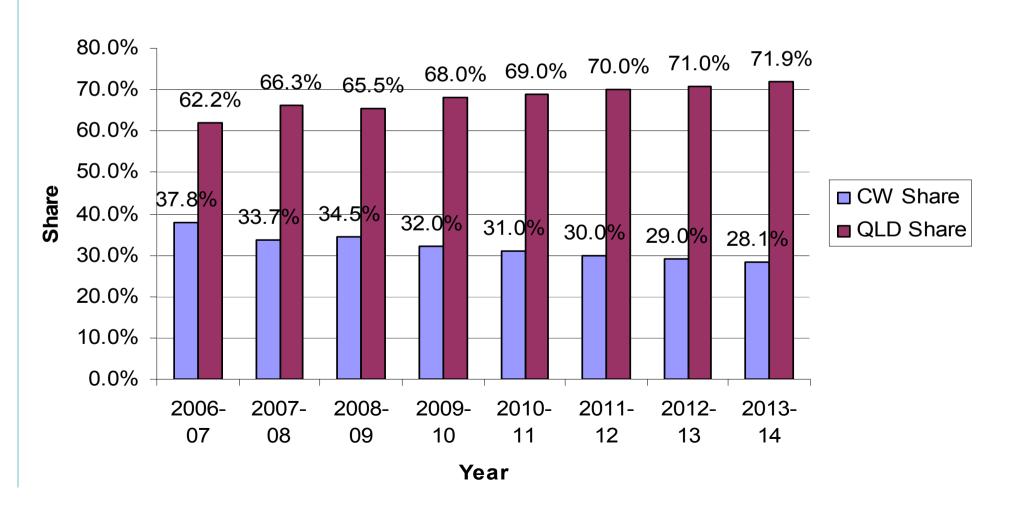
Projected demand for hospital admission, Queensland residents, 2004-2016 (Source: Hardes, 2006)

# SRG's with greatest projected growth-2004-2016 Public Hospitals Only



#### Funding for Queensland public hospital services continued

## Projected Queensland vs Commonwealth Shares for Public Hospital Services (current arrangements)



# Meeting Demand and Workforce Supply

.

#### **Building New capacity**

- Increase Bed and Bed Equivalent Capacity
  - 3 new major tertiary hospitals, 2 provincial hospitals 5 other major expansions
  - Priorities for investment:
    - subacute
    - intensive care
    - extended care
    - renal
    - mental health

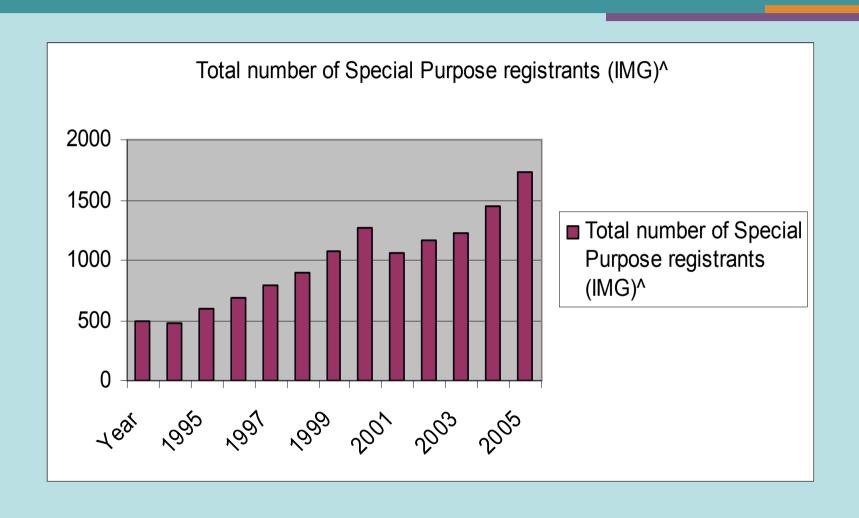
## Managing Demand

- Hospital in Home
- Hospital in Nursing Home
- -13HEALTH
- Health Precincts
- Surgery Connect

## Workforce Planning

| Projection<br>Scenario                                    | Doctor<br>2016<br>Projected<br>Deficit | EN<br>2016<br>Projected<br>deficit | RN<br>2016<br>Projected<br>deficit |
|---|--|------------------------------------|------------------------------------|
| Demand - Model Patient Days                               | 716                                    | 782                                | 4755                               |
| Demand - Model Patient Days<br>+ Hosp Separations         | 557                                    |                                    | 4295                               |
| Demand - Model + Patient<br>Days                          | 777                                    | 630                                | 3921                               |
| Demand - Model + Patient<br>Days + Patient<br>Separations | 418                                    | 625                                | 3895                               |
| Demand - Model + Hosp<br>Separations                      | 267                                    | 545                                | 3458                               |
| Average   | 547                                    | 645                                | 4066                               |

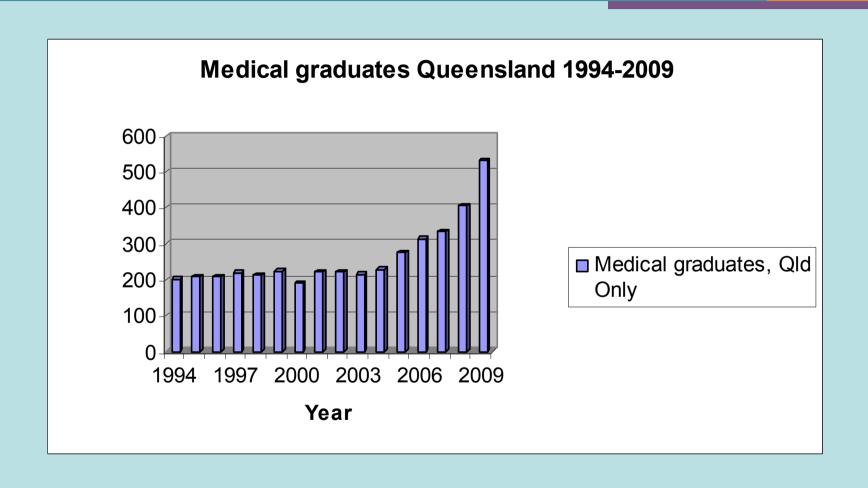
#### Medical Workforce Qld



## Clinicians Average Age (Years)

|                                 | Female | Male |
|---------------------------------|--------|------|
| Medical                         | 36.0   | 40.0 |
| Nursing                         | 43.3   | 42.2 |
| Professional<br>(Allied Health) | 38.5   | 42.6 |
| Visiting Medical<br>Officer     | 47.2   | 50.7 |

#### Medical Workforce



### Some Key Strategies

- Scope of practice eg Indigenous Health Workers
- Clinical Education and Training strategies
- Alert doctors strategy
- New roles eg AHP assistants, Physician Assistants, Rural Generalists, urology nurses
- Specialist training in the private sector
- Student career preferences
- Recruitment international and national
- National Registration

## Roles and Responsibilities

#### The Health Reform Agenda

The broad health reform agenda and arrangements for the next National Healthcare Agreement are being progressed through:

National Health and Hospitals Reform Commission

- •Provide advice on the framework for the next Health Agreement (April 08)
- •Interim report: reform directions (Nov/Dec 08)
- •Report on a long-term health reform plan (June 09)

Council of
Australian
Governments'
Health and Ageing
Working Group

•To improve health outcomes for all Australians and the sustainability of the Australian health system.

Heads of Treasuries (HoTS)

•Implement new

Commonwealth

State financial relationsframework

# National Health and Hospitals Reform Commission Submission

- Queensland Government view:
  - Commonwealth take responsibility for primary care to relieve pressure on public hospitals and emergency departments
  - MBS reform to support chronic disease prevention and management in primary care
  - Bulk billing for outpatient services (including medical specialists)
  - Funding for public hospital services shared 50:50 with the Commonwealth
  - Commonwealth take responsibility for aged care costs for people in an acute public hospital for reasons other than clinical need
  - Queensland should be responsible for health services requiring an integrated delivery such as Indigenous health, mental health and public health

# Healthy Queenslanders: Advancing Health Action's Challenges

| Expanding our health services to meet the needs of a growing population     | Target: Reduce public hospital waiting times.  |
|---|--|
| Stemming the devastating tide of preventable disease                        | <b>Target</b> : Cut obesity, heavy drinking, smoking and unsafe sun exposure.  |
| Giving mothers and babies the best start                                    | Target: Provide access to quality, best practice maternity and early childhood services for Queensland mothers no matter where they live |
| Improving mental health care  | Target: Provide accessible public health services to all Queenslanders living with a severe mental illness                               |
| Reducing the gap for rural communities and for all Indigenous Queenslanders | Target: Close the gap in health outcomes for Indigenous, and rural and remote Queenslanders  |

#### What Does Qld Want From Reform?

- Fair Share
  - Increase in Commonwealth Sharing of costs of public hospital services
  - Indexation that is realistic in terms of growth in demand and costs
- Increased Workforce Capacity
- Clearer Roles and Responsibilities with Accountability